



National Law University Odisha

2026-2028

MBA

Healthcare Management and
Law

TABLE OF CONTENTS

I	Program Overview
II	Program Aim & Objectives
III	Curriculum Design & Andragogy
IV	International Inspiration & Curriculum Development
V	Program Structure
VI	Expected Outcomes
VII	Eligibility Criteria
VIII	Selection Process
IX	Fee Structure
X	Application Process
XI	Advisory-cum-Expert Committee Members
XII	Message from the Vice Chancellor
XIII	Message from the Registrar
XIV	Message from the Program Director
XV	Contact Us



PROGRAM OVERVIEW



Healthcare sector is one of the fastest-growing industries in the world. In India, the healthcare sector is promisingly emerging as a large sector both in terms of revenue and employment. This sector encompasses a wide range of segments, including hospitals, medical devices, and equipments, health tourism, clinical trials, telemedicine, gig economy engagement, and health insurance outsourcing. We see a rapid expansion in the sector owing to the factors of increased awareness, increased service force participation, better public-private funding and investment. A large pool of well-trained medical professionals, enhanced coverage of the population in terms of healthcare services and comparatively lower cost of medical service that the Indian health sector offers, making it a preferred destination for both domestic and international patients to avail healthcare services.

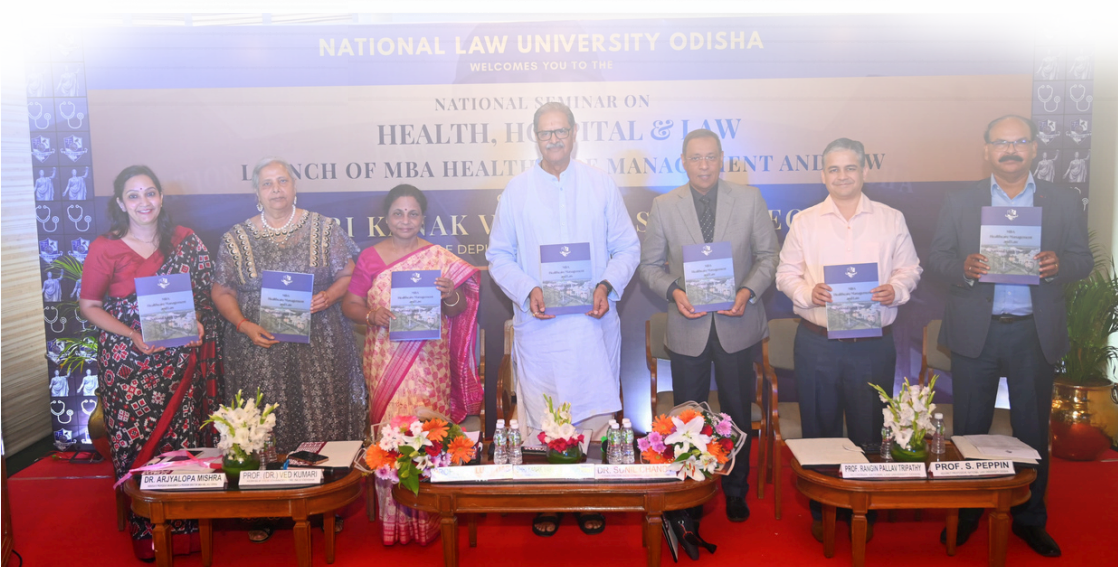
Advancements and awareness in technology have been impacting the healthcare industry to such an extent that the relationship between the health seekers and health providers is both complementary and conflicting. The interface between health and law is often perceived to be necessary whenever the health seekers and the health providers encounter conflicts, especially because of heightened expectations on increased expenditure. However, the integrative and redemptive role of law in healthcare is rarely harnessed.



PROGRAM OVERVIEW

Today, leading a healthcare organisation takes more than the ability to treat patients. Providers in managerial and leadership roles need to balance legal requirements, financial responsibilities and competitive pressure. Qualified human resources are needed to streamline healthcare delivery. This necessitates the need for an integrated approach to healthcare management. The discipline of Law forms the best thread to weave this approach.

Against this backdrop, National Law University Odisha is offering a two-year Program of MBA in Healthcare Management and Law, which is a forward-looking program designed to bridge this critical gap. The program offers an integration of legal education with healthcare management principles, enabling students to lead in this dynamic sector.



PROGRAM AIMS AND OBJECTIVES

The MBA in Healthcare Management and Law (MBA-HML) program is conceived and designed to meet the growing demand for professionally trained healthcare personnel with a sound level of knowledge in Law. This program is designed to create a cadre of human resources who play and wish to play a leadership role in healthcare and organisations, and those engaged in promoting health and wellbeing at local, national and international levels.

MBA in Healthcare Management and Law program at NLUO enables the participants to acquire managerial and legal knowledge. Skills, attitudes and ethical sensitivity required to manage change and lead the organisations engaged in healthcare and allied sectors are imbibed during the course. Thus, this program will be addressing the four domains of learning-Knowledge, Attitude, Skill, and Ethics (KASE).



CURRICULUM DESIGN & ANDRAGOGY

40

TOTAL SEATS

91

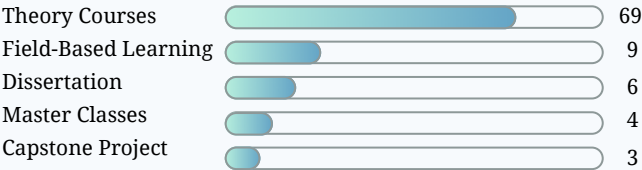
TOTAL CREDITS

4

SEMESTERS

Category	General	SC	ST	Total
All India	23	7	9	39
Specially Abled	1	0	0	1
Total	24	7	9	40

CREDIT DISTRIBUTION (COMPONENT-WISE BREAKDOWN)



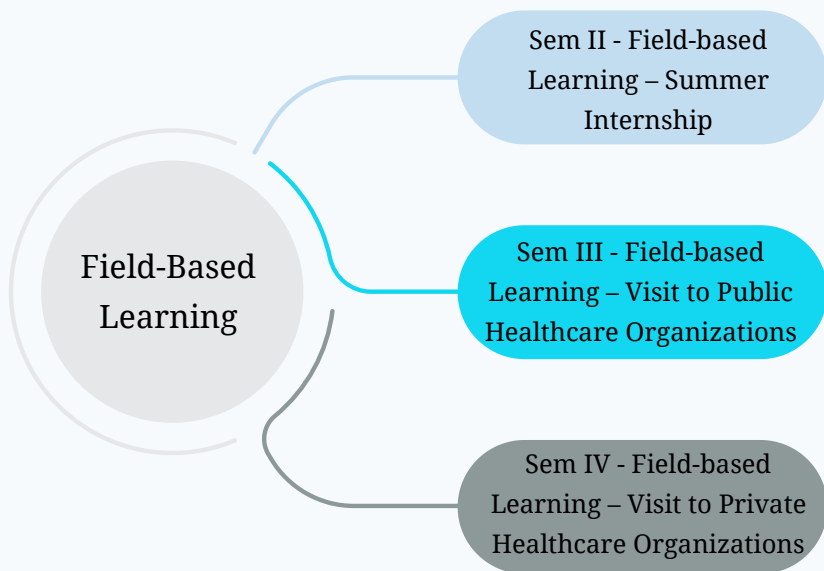
I-IV Semester (Core and Elective Courses)
II-IV Semester (3 Credit Each Semester)
IV Semester (6 Credits)
I-IV Semester (1 Credit Each Semester)
III Semester (3 Credits)

91

TOTAL PROGRAMME CREDITS

SPREAD ACROSS 4 SEMESTERS | 2 YEARS

CURRICULUM DESIGN & ANDRAGOGY



CREDIT DISTRIBUTION (SEMESTER-WISE BREAKDOWN)



CURRICULUM DESIGN & ANDRAGOGY



ANDRAGOGY

The teaching and learning methods include lectures, case analysis, group exercises in the class, field-based learning, home assignments and presentations in class. Students will be encouraged to utilise the course assignments to work towards their dissertation so that they have a practical experience of the entire research process.

Using Benjamin Bloom's taxonomy, every course will have course/learning outcomes identified for each level.



LEARNING OUTCOME



EVALUATION

Both continuous and terminal evaluation methods will be used. However, the continuous evaluation process will be assigned 60% and 40% for the terminal evaluation.



INTERNATIONAL INSPIRATION & CURRICULUM DEVELOPMENT



The development of this program of MBA Healthcare Management and Law at National Law University Odisha is rooted in the urgent need for an integrated, interdisciplinary approach needed in healthcare leadership in India and the world. Recognising the importance of the interplay between the medical service delivery, legal accountability, ethical considerations, and effective management, the course has been designed to equip future healthcare professionals with the tools to navigate this interaction.

The course curriculum design has drawn inspiration from globally recognised programs such as LLM in Law and Medical Ethics at the University of Edinburgh, LLM in Health, Law, and Society at the University of Bristol, and Healthcare Ethics and Law at Manchester University. Other similar international programs are offered at the University of Nottingham Trent, Cardiff University, Liverpool University, Leicester University, T.H. Chan School of Public Health, and Teesside University. Inspiration has also been taken from programs like PG Diplomas, Master's Programs in the domains of health, management and law offered by various premier Indian Institutes as well.



INTERNATIONAL INSPIRATION & CURRICULUM DEVELOPMENT



HEALTHCARE AT THE INSTITUTIONAL, INDIVIDUAL AND COMMUNITY LEVEL:

This is aimed at understanding the changing dynamics of health and healthcare, health-seeking behaviour, and the actors engaged in providing healthcare. This includes both the public and private entities.

MANAGEMENT OF HEALTHCARE SERVICES:

The impact of healthcare services is largely determined by how the process, methods and tools are used to plan and deliver. Management of people, materials, resources, finance, and various stakeholders is important to provide efficient healthcare services. The health of individuals and the community is important for the development of individuals, the community and the nation.



ROLE OF LAW AND LEGAL PROVISIONS:



The quality of healthcare services is determined not only by the efficiency of the healthcare professionals, but also by the legal provisions that bind the institutions and the individuals offering healthcare services. The legal provisions also help in regulating and governing the healthcare sector / industry and modifying the behaviour of individuals. Every course offered in the program will give substantial weightage to the knowledge domain of law and its practical aspects

PROGRAM STRUCTURE

SEMESTER I

**22
CREDITS**

Core Foundation

(6 courses $\times$ 3 credits = 18 Credits
1 course $\times$ 2 credits = 2 credits
1 course $\times$ 1 credits = 1 credit)

Master Classes – 1 Credit

SEMESTER II

**25
CREDITS**

Core Applied

(7 courses $\times$ 3 credits = 21 Credits)

· **Master Classes – 1 Credit**

· **Field-based Learning – 3 Credits - Summer Internship**

SEMESTER III

22 CREDITS

Electives

(5 courses $\times$ 3 credits = 15 Credits) - PAYOR – Health Insurance, Risk Management & Health Finance; PATIENT – Advocacy, Community Health, Equity & Global Health

· **Master Classes – 1 Credit**

· **Field-based Learning – 3 Credit –**

Visit to Public Healthcare Organizations

Capstone Project – 3 Credits

PROGRAM STRUCTURE

SEMESTER IV

22 CREDITS

Electives

(4 courses × 3 credits = 12 Credits) - PROVIDER — Hospital Management, Clinical Governance & Operations;

PHARMA — Pharmaceutical Management, Drug Regulation & MedTech

•Master Classes – 1 Credit

•Field-based Learning – 3 Credit -

Visit to Private Healthcare Organizations

Dissertation – 6 Credits



PROGRAM STRUCTURE

#	Course Title	Credits
Semester I — Core Foundation (22 Credits)		
1	Principles of Management, Leadership & Organisational Behaviour	3
2	Managerial Economics & Health Financing	3
3	Financial Accounting	1
4	Legal Foundation of Health in India	2
5	Research Methodology	3
6	Operations Management	3
7	Digital Health: Technology, AI & Transformation	3
8	Business Communication, Negotiation & Professional Ethics	3
	Master Classes	1
Semester II — Core Applied (25 Credits) + Summer Internship		
1	Financial Management & Healthcare Investment	3
2	Marketing Management & Patient Experience Design	3
3	Human Resources Management & Labour Legislation	3
4	Strategy, Corporate Governance, Competition Law & Business Models	3
5	Health Policy, Global Health Systems & International Governance	3
6	Health Ethics, Law, Inequalities & Social Determinants	3
7	Entrepreneurship, Innovation & Healthcare Startups	3
	Master Classes	1
	Field-Based Learning — Summer Internship	3

PROGRAM STRUCTURE

#	Course Title	Credits
Semester III — Electives (22 Credits) + Capstone		
<i>PAYOR — Health Insurance, Risk Management & Health Finance</i>		
1	Health Insurance Products, Design & Actuarial Foundations	3
2	Risk Management, Underwriting & Claims Operations	3
3	Government Health Schemes, Public Finance & Social Security	3
4	Financial Markets, Banking & Health Sector Investment	3
5	Insurtech, Digital Payments & Fintech Innovation in Health	3
<i>PATIENT — Advocacy, Community Health, Equity & Global Health</i>		
1	Patient Rights, Advocacy Systems & Consumer Protection	3
2	Public Health Management, Disease Surveillance & Programme Design	3
3	Mental Health Systems, Programme Management & Law	3
4	Gender, Disability, Social Determinants & Health Equity Strategy	3
5	Global Health, International Agencies, Health Diplomacy & Law	3
	Master Classes	1
	Field-Based Learning — Visit to Public Healthcare Organisations	3
	Capstone Project	3

PROGRAM STRUCTURE

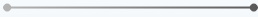
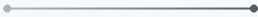
Semester IV — Electives (22 Credits) + Dissertation		
<i>PROVIDER — Hospital Management, Clinical Governance & Operations</i>		
1	Hospital Planning, Facility Management & Infrastructure	3
2	Clinical Governance, Patient Safety & Accreditation	3
3	Revenue Cycle Management, Billing & Payer Relations	3
4	Healthcare Workforce Strategy & Medical Education Law	3
5	Materials, Medical Technology, Supply Chain & Biomedical Waste	3
<i>PHARMA — Pharmaceutical Management, Drug Regulation & MedTech</i>		
1	Pharmaceutical Business, Pricing & Market Access	3
2	Drug Regulatory Affairs, Clinical Trials & Pharmacovigilance	3
3	Pharmaceutical Supply Chain, Logistics, Cold Chain & Serialisation	3
4	Medical Devices, Diagnostics & Health Technology Assessment	3
5	Intellectual Property, Patents, Licensing & Pharmaceutical Law	3
	Master Classes	1
	Field-Based Learning — Visit to Private Healthcare Organisations	3
	Dissertation	6



EXPECTED OUTCOMES



AT THE END OF THE PROGRAM, THE PARTICIPANTS WILL BE ABLE TO:



Develop managerial competencies relating to healthcare operations like human resource management, financial planning, supply chain management, and strategic decision making.

Manage and lead healthcare services in organisations and institutions led by the State/Government at the District, State and National level.

Manage and lead change in the private sector organisations engaged in providing healthcare services at primary, secondary, tertiary and quaternary levels.

Join international development organisations and UN agencies promoting quality healthcare services at the national, regional and global levels.

Start their own enterprises in the domain of healthcare services and health-related legal practices to streamline processes to prevent litigation, and mitigate situations in case of conflict.



ELIGIBILITY CRITERIA

1

Graduates of all disciplines with a valid Indian or International degree (pursued in English Language)

2

Subject areas that will be preferred, but are not mandatory, include law, healthcare, life sciences, medicine, business, and similar allied courses.

3

MINIMUM SCORE

50 %

General
Category

45 %

Reserved
Category

FEE STRUCTURE

Annual Fee Breakdown

1	Academic Fees	₹2,50,000
2	Admission Fees	₹10,000
3	Student Welfare Fund	₹7,000
4	Examination Fees	₹7,000
5	Internet / IT Service Fees	₹10,000
6	Electricity Charges	₹17,000
7	Sports & Game Facilities	₹4,000
8	Library Fees	₹10,000
9	Estate Maintenance	₹20,000
10	Group Health Insurance	₹5,000
11	Mental Wellness Programme	₹1,500
Total Per Annum		₹3,41,500

Total Academic Fees (2 Years): ₹5,00,000

Hostel and other residential fees are charged separately.

Application Fee

₹2,500

Non-refundable | pay via SBI Collect

APPLICATION PROCESS AND FEE PAYMENT PROCEDURE

APPLICATION PROCESS

To apply for the Course, fill out the **Online Form**

Application fee is Rs. 2,500/- (non-refundable)



APPLY SOON!



FEE PAYMENT PROCEDURE

01

Click on the URL -
<https://www.onlinesbi.sbi/bicollect/icollecthome.htm>

The Application Fee is payable through the SBI Collect gateway. Please follow the following steps to make the payment -



02 Click the Check Box to proceed with payment.

03 Under "State of Corporate/Institution" select "Odisha" from the dropdown menu.

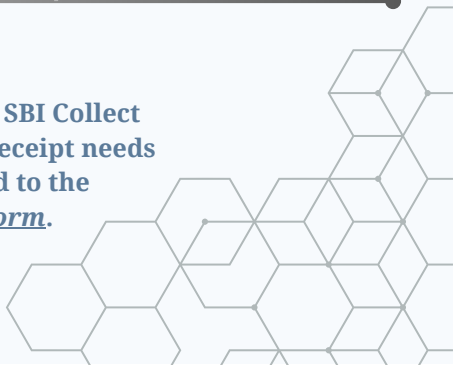
05 Under "Educational Institutions Name" select "NATIONAL LAW UNIVERSITY ODISHA" from the drop-down menu and click on the "Submit" button.

04 Under "Type of Corporate/Institution" select "Education Institute" from the drop-down menu and click on "GO".



06 Select the Payment Category "Registration for Seminar and Events". Furnish the required details and make payment.

07 Download the SBI Collect Receipt. The receipt needs to be uploaded to the Application Form.



ADVISORY-CUM-EXPERT COMMITTEE MEMBERS



Dr. A. Venkat Raman
Dean, Faculty of
Management Studies
Delhi University



Dr. Bhanu Tanwar
Co-Director, Centre for
Health Law and Ethics,
National Law School
Institute University,
Bangalore



Prof. Biswa Swarup Misra
Professor of Economics &
Dean Academics,
Xavier Institute of
Management,
Bhubaneswar



**Dr.(Col.) Deepak Kumar
Mishra**
Director, Bagchi Sri
Shankara Cancer
Centre & Research
Institute



Dr. Jawahar Pillai
MBBS, DNB & LLB
Professor & Head,
Department of Hospital
Administration,
AIIMS, BBSR

ADVISORY-CUM-EXPERT COMMITTEE MEMBERS



Joy Chakraborty
Chief Operating
Officer, P D
Hinduja Hospital



Dr. Komal Shah
Associate Professor
Indian Institute of
Public Health, Gandhi
Nagar



Prof. M. Mariappan
Dean, School of Health
Systems Studies
Tata Institute of Social
Sciences (TISS), Mumbai



Dr. Mariya Mathai
Senior Lecturer,
School of Management
University of Swansea



Ms. Neelam Makhijani
Country Director,
Management Sciences
for Health, Delhi



**Dr. Keerti Bhusan
Pradhan, PhD
MIPH(USA), MHA
(TISS)
Health Management
Professional**

ADVISORY-CUM-EXPERT COMMITTEE MEMBERS



**Dr. Kulbhushan
Balooni**
Vice Chancellor,
Birla Global
University



Dr. Rajeev Joshi
Founder Member,
Medico Legal Society
of India



Adv. Ranjit Singh
Supreme Court of India



Dr. R. Ranjan Guru
MBBS, MD
Medical Superintendent,
Utkal Hospital,
Bhubaneswar



**Prof. Sanghmitra Sheel
Acharya**
Centre for Social Medicine
and Community Health,
Jawaharlal Nehru University

MESSAGE FROM THE VICE CHANCELLOR



Healthcare in India requires stronger management to meet the demands of its large population, growing medical tourism, and increasing reliance on specialised healthcare services. Healthcare professionals and institutions face numerous challenges, including heavy workloads, resource constraints, rising costs, workforce shortages, and complex regulatory requirements. At the same time, rapid advancements in technology, artificial intelligence, and evolving patient expectations have created a need for leaders who can effectively integrate management, law, and public policy in healthcare.

The MBA in Healthcare Management and Law offered by National Law University Odisha (NLUO) is designed to address these emerging needs. The programme equips graduates to lead healthcare organisations, understand regulatory frameworks, formulate public policy, drive digital transformation, and promote ethical governance in the healthcare sector.

NLUO has consistently upheld the values of academic excellence, integrity, and innovation. Its interdisciplinary learning environment encourages students to engage with industry, research, and policy while developing the skills required to address contemporary healthcare challenges. Learning extends beyond the classroom through interactions with hospitals, healthcare organisations, regulatory bodies, government institutions, and industry.

Graduates of this programme will be prepared to lead healthcare institutions, strengthen healthcare businesses, develop innovative solutions, improve regulatory systems, and contribute to public policy. They will be equipped with the knowledge and leadership skills necessary to create meaningful and lasting impact in the healthcare sector.

This programme marks an important step in NLUO's vision of becoming a centre of excellence where law, management, healthcare, technology, and public policy intersect to address the challenges of modern healthcare.

I warmly invite aspiring students, healthcare professionals, industry leaders, policymakers, and academic partners to join us in this endeavour. Together, we can build a future of innovation, ethical leadership, and sustainable healthcare.

Prof. (Dr.) K. Vidyullatha Reddy
Vice-Chancellor
National Law University Odisha

MESSAGE FROM THE REGISTRAR



National Law University Odisha has always evolved in response to the changing landscape, we are committed to preparing our students for leadership in specialised sectors. It is with great pride that I announce the launch of our MBA in Healthcare and Law, a pioneering course designed to bridge the gap between two of the most critical pillars of modern society.

The healthcare industry is currently navigating a complex intersection of management challenges, regulatory frameworks, and ethical dilemmas. Recognising this, our curriculum is meticulously crafted to equip students with the intellectual acumen and practical skills required to lead with precision. Just as we have consistently produced top-tier legal professionals, this new program fosters a unique breed of experts capable of mastering the art of healthcare administration through the lens of legal compliance and strategic management.

At NLUO, we have always fostered an environment that promotes holistic growth, where students benefit from an interdisciplinary pedagogy that blends contemporary management techniques with rigorous legal training, dynamic leadership opportunities through engagement with university journals, specialized cells, and industry-led initiatives that unlock latent potential, and a strong emphasis on research excellence that encourages authoring impactful work addressing real-world challenges in healthcare policy and corporate governance.

As someone who has witnessed the journey of NLUO since its inception, I am confident that the inaugural cohort of the MBA Healthcare and Law program will distinguish themselves as dynamic, intelligent leaders. They are being nurtured to not only manage organisations but also transform them, ensuring they are prepared to excel in the boardroom, the hospital, or the policy-making arena.

I invite you to engage with this new chapter of NLUO excellence. I am certain that our graduates will prove to be invaluable assets to the global healthcare and legal fraternities, and I look forward to seeing them lead the way in these vital industries.

Prof. (Dr.) Rangin P. Tripathy
Registrar, National Law University Odisha

MESSAGE FROM THE PROGRAM DIRECTOR



I am delighted to introduce you to our unique MBA–Healthcare Management and Law Program at National Law University Odisha. After having a research centre dedicated towards public health and law, it is a matter of pride to state that this program is the first of its kind in India and is an interdisciplinary initiative designed to equip professionals with the essential skills and knowledge at the intersection of health systems and legal governance.

The program blends management principles with specialised understanding of healthcare laws, regulations, and policy frameworks — preparing graduates and professionals to lead effectively across hospitals, healthcare consultancies, regulatory bodies, and legal institutions.

The key highlight of the program is that it instils a dual focus on healthcare management and legal expertise. This program will also engage faculty from diverse domains, including law, business, and public health, to enhance access to experiential learning, internships, and real-world projects with strong industry and institutional partnerships.

We welcome individuals from varied academic and professional backgrounds to explore this pioneering opportunity.

Dr. Arjyalopa Mishra
Associate Professor of Management,
National Law University Odisha



सत्यमेव जयते धर्मः

NATIONAL LAW UNIVERSITY ODISHA

CONTACT US



National Law University Odisha
Kathjodi Campus, CDA Sector 13,
Naraj Road, Cuttack, Odisha. Pincode -
753015



+91 671 2338009



mbahml@nluo.ac.in



Designed by- Hiteshi Chugh