



सत्ये स्थितो धर्मः

# National Law University Odisha

2026-2028



**MBA**  
**Healthcare Management and**  
**Law**

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# PROGRAM OVERVIEW

Healthcare sector is one of the fastest-growing industries in the world. In India, the healthcare sector is promisingly emerging as a large sector both in terms of revenue and employment. This sector encompasses a wide range of segments, including hospitals, medical devices, and equipments, health tourism, clinical trials, telemedicine, gig economy engagement, and health insurance outsourcing. We see a rapid expansion in the sector owing to the factors of increased awareness, increased service force participation, better public-private funding and investment. A large pool of well-trained medical professionals, enhanced coverage of the population in terms of healthcare services and comparatively lower cost of medical service that the Indian health sector offers, making it a preferred destination for both domestic and international patients to avail healthcare services.

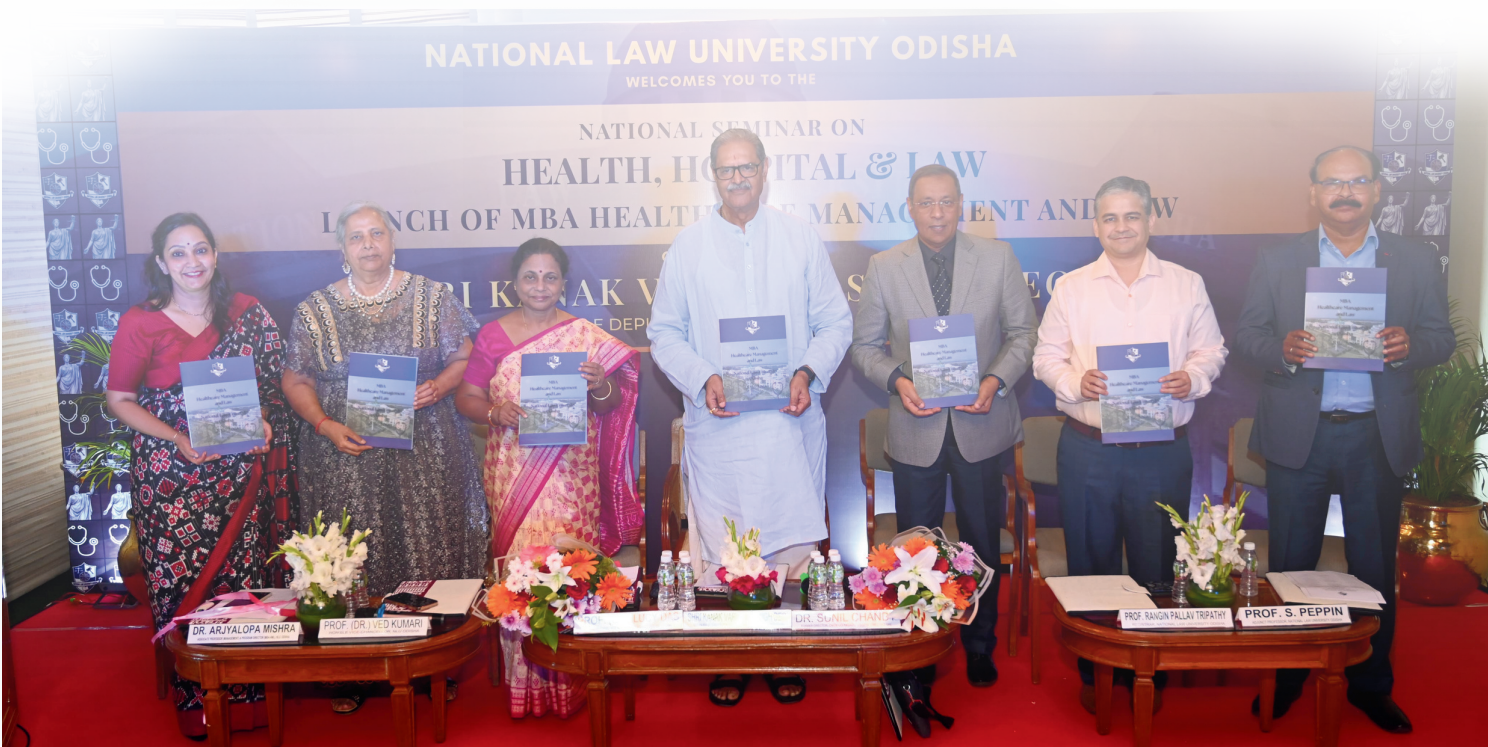
Advancements and awareness in technology have been impacting the healthcare industry to such an extent that the relationship between the health seekers and health providers is both complementary and conflicting. The interface between health and law is often perceived to be necessary whenever the health seekers and the health providers encounter conflicts, especially because of heightened expectations on increased expenditure. However, the integrative and redemptive role of law in healthcare is rarely harnessed.



# PROGRAM OVERVIEW

Today, leading a healthcare organisation takes more than the ability to treat patients. Providers in managerial and leadership roles need to balance legal requirements, financial responsibilities and competitive pressure. Qualified human resources are needed to streamline healthcare delivery. This necessitates the need for an integrated approach to healthcare management. The discipline of Law forms the best thread to weave this approach.

Against this backdrop, National Law University Odisha is offering a two-year Program of MBA in Healthcare Management and Law, which is a forward-looking program designed to bridge this critical gap. The program offers an integration of legal education with healthcare management principles, enabling students to lead in this dynamic sector.



# PROGRAM AIMS AND OBJECTIVES

The MBA in Healthcare Management and Law (MBA-HML) program is conceived and designed to meet the growing demand for professionally trained healthcare personnel with a sound level of knowledge in Law. This program is designed to create a cadre of human resources who play and wish to play a leadership role in healthcare and organisations, and those engaged in promoting health and wellbeing at local, national and international levels.

MBA in Healthcare Management and Law program at NLUO enables the participants to acquire managerial and legal knowledge. Skills, attitudes and ethical sensitivity required to manage change and lead the organisations engaged in healthcare and allied sectors are imbibed during the course. Thus, this program will be addressing the four domains of learning-Knowledge, Attitude, Skill, and Ethics (KASE).



# CURRICULUM DESIGN & ANDRAGOGY

**40**

TOTAL SEATS

**91**


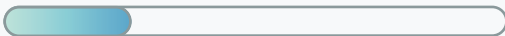



TOTAL CREDITS

**4**

SEMESTERS

| Category        | General   | SC       | ST       | Total     |
|-----------------|-----------|----------|----------|-----------|
| All India       | 23        | 7        | 9        | 39        |
| Specially Abled | 1         | 0        | 0        | 1         |
| <b>Total</b>    | <b>24</b> | <b>7</b> | <b>9</b> | <b>40</b> |

## CREDIT DISTRIBUTION (COMPONENT-WISE BREAKDOWN)

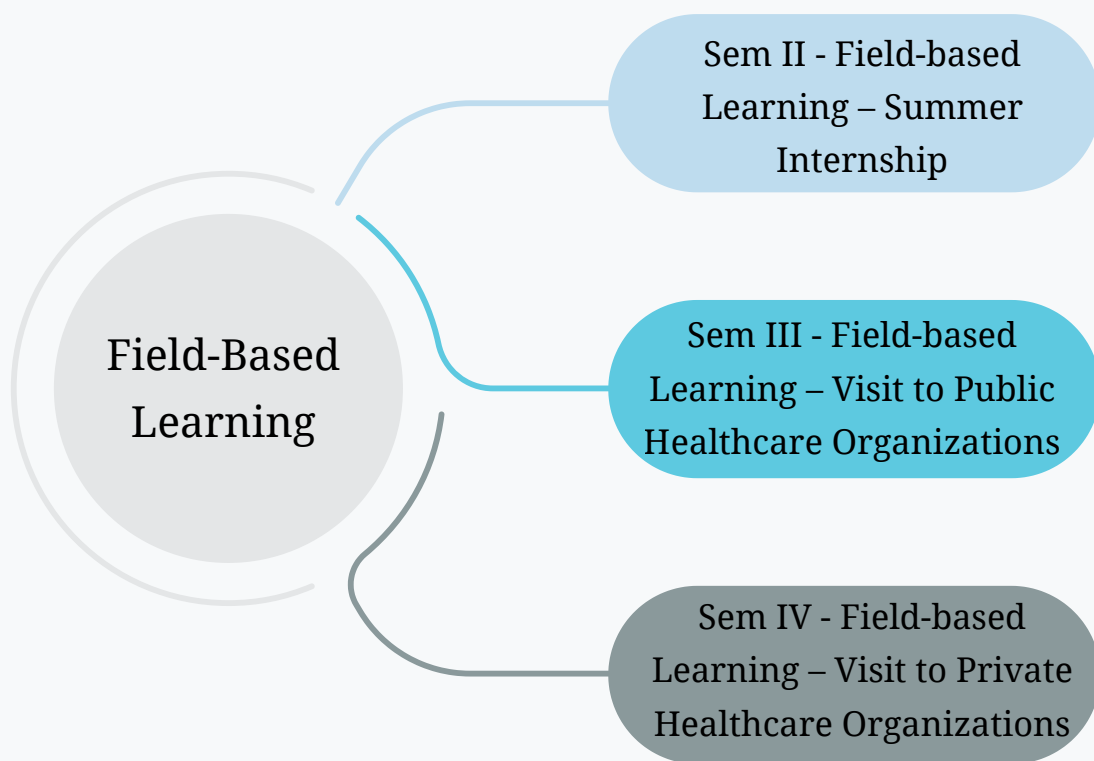
|                      |   |    |   |
|----------------------|---|----|---|
| Theory Courses       |  | 69 | I-IV Semester (Core and Elective Courses) |
| Field-Based Learning |  | 9  | II-IV Semester (3 Credit Each Semester)   |
| Dissertation         |  | 6  | IV Semester (6 Credits)                   |
| Master Classes       |  | 4  | I-IV Semester (1 Credit Each Semester)    |
| Capstone Project     |  | 3  | III Semester (3 Credits)                  |

**91**

**TOTAL PROGRAMME CREDITS**

SPREAD ACROSS 4 SEMESTERS | 2 YEARS

# CURRICULUM DESIGN & ANDRAGOGY



## CREDIT DISTRIBUTION (SEMESTER-WISE BREAKDOWN)



# CURRICULUM DESIGN & ANDRAGOGY



## ANDRAGOGY

The teaching and learning methods include lectures, case analysis, group exercises in the class, field-based learning, home assignments and presentations in class. Students will be encouraged to utilise the course assignments to work towards their dissertation so that they have a practical experience of the entire research process.

Using Benjamin Bloom's taxonomy, every course will have course/learning outcomes identified for each level.



## LEARNING OUTCOME




## EVALUATION

Both continuous and terminal evaluation methods will be used. However, the continuous evaluation process will be assigned 60% and 40% for the terminal evaluation.




# INTERNATIONAL INSPIRATION & CURRICULUM DEVELOPMENT



The development of this program of MBA Healthcare Management and Law at National Law University Odisha is rooted in the urgent need for an integrated, interdisciplinary approach needed in healthcare leadership in India and the world. Recognising the importance of the interplay between the medical service delivery, legal accountability, ethical considerations, and effective management, the course has been designed to equip future healthcare professionals with the tools to navigate this interaction.

The course curriculum design has drawn inspiration from globally recognised programs such as LLM in Law and Medical Ethics at the University of Edinburgh, LLM in Health, Law, and Society at the University of Bristol, and Healthcare Ethics and Law at Manchester University. Other similar international programs are offered at the University of Nottingham Trent, Cardiff University, Liverpool University, Leicester University, T.H. Chan School of Public Health, and Teesside University. Inspiration has also been taken from programs like PG Diplomas, Master's Programs in the domains of health, management and law offered by various premier Indian Institutes as well.



# INTERNATIONAL INSPIRATION & CURRICULUM DEVELOPMENT



## ***HEALTHCARE AT THE INSTITUTIONAL, INDIVIDUAL AND COMMUNITY LEVEL:***

This is aimed at understanding the changing dynamics of health and healthcare, health-seeking behaviour, and the actors engaged in providing healthcare. This includes both the public and private entities.

## ***MANAGEMENT OF HEALTHCARE SERVICES:***

The impact of healthcare services is largely determined by how the process, methods and tools are used to plan and deliver. Management of people, materials, resources, finance, and various stakeholders is important to provide efficient healthcare services. The health of individuals and the community is important for the development of individuals, the community and the nation.



## ***ROLE OF LAW AND LEGAL PROVISIONS:***

The quality of healthcare services is determined not only by the efficiency of the healthcare professionals, but also by the legal provisions that bind the institutions and the individuals offering healthcare services. The legal provisions also help in regulating and governing the healthcare sector / industry and modifying the behaviour of individuals. Every course offered in the program will give substantial weightage to the knowledge domain of law and its practical aspects



# PROGRAM STRUCTURE

## SEMESTER I

**22  
CREDITS**

### **Core Foundation**

(6 courses × 3 credits = 18 Credits  
1 course × 2 credits = 2 credits  
1 course × 1 credits = 1 credit)

**Master Classes – 1 Credit**

## SEMESTER II

**25  
CREDITS**

### **Core Applied**

(7 courses × 3 credits = 21 Credits)

**Master Classes – 1 Credit**

**Field-based Learning – 3 Credits - Summer Internship**

## SEMESTER III

**22 CREDITS**

### **Electives**

(5 courses × 3 credits = 15 Credits) - PAYOR – Health Insurance, Risk Management & Health Finance; PATIENT – Advocacy, Community Health, Equity & Global Health

**Master Classes – 1 Credit**

**Field-based Learning – 3 Credit –**  
Visit to Public Healthcare Organizations  
Capstone Project – 3 Credits

# PROGRAM STRUCTURE

## SEMESTER IV

**22 CREDITS**

### **Electives**

**(4 courses × 3 credits = 12 Credits) - PROVIDER – Hospital Management, Clinical Governance & Operations; PHARMA – Pharmaceutical Management, Drug**

**Regulation & MedTech**

**•Master Classes – 1 Credit**

**•Field-based Learning – 3 Credit -**

**Visit to Private Healthcare Organizations**

**Dissertation – 6 Credits**



# PROGRAM STRUCTURE

| #  | Course Title  | Credits |
|--|---|---------|
| <b>Semester I — Core Foundation (22 Credits)</b>                   |   |         |
| 1  | Principles of Management, Leadership & Organisational Behaviour   | 3       |
| 2  | Managerial Economics & Health Financing                           | 3       |
| 3  | Financial Accounting & Reporting                                  | 1       |
| 4  | Legal Foundation of Health in India                               | 2       |
| 5  | Research Methodology, Biostatistics & Evidence Synthesis          | 3       |
| 6  | Operations Management, Process Excellence & Supply Chain          | 3       |
| 7  | Digital Health: Technology, AI & Transformation                   | 3       |
| 8  | Business Communication, Negotiation & Professional Ethics         | 3       |
|  | Master Classes  | 1       |
| <b>Semester II — Core Applied (25 Credits) + Summer Internship</b> |   |         |
| 1  | Financial Management & Healthcare Investment                      | 3       |
| 2  | Marketing Management & Patient Experience Design                  | 3       |
| 3  | Human Resources Management & Labour Legislation                   | 3       |
| 4  | Strategy, Corporate Governance, Competition Law & Business Models | 3       |
| 5  | Health Policy, Global Health Systems & International Governance   | 3       |
| 6  | Health Ethics, Law, Inequalities & Social Determinants            | 3       |
| 7  | Entrepreneurship, Innovation & Healthcare Startups                | 3       |
|  | Master Classes  | 1       |
|  | Field-Based Learning — Summer Internship                          | 3       |

# PROGRAM STRUCTURE

| #   | Course Title  | Credits |
|---|---|---------|
| <b>Semester III — Electives (22 Credits) + Capstone</b>                 |   |         |
| <i>PAYOR — Health Insurance, Risk Management &amp; Health Finance</i>   |   |         |
| 1   | Health Insurance Products, Design & Actuarial Foundations         | 3       |
| 2   | Risk Management, Underwriting & Claims Operations                 | 3       |
| 3   | Government Health Schemes, Public Finance & Social Security       | 3       |
| 4   | Financial Markets, Banking & Health Sector Investment             | 3       |
| 5   | Insurtech, Digital Payments & Fintech Innovation in Health        | 3       |
| <i>PATIENT — Advocacy, Community Health, Equity &amp; Global Health</i> |   |         |
| 1   | Patient Rights, Advocacy Systems & Consumer Protection            | 3       |
| 2   | Public Health Management, Disease Surveillance & Programme Design | 3       |
| 3   | Mental Health Systems, Programme Management & Law                 | 3       |
| 4   | Gender, Disability, Social Determinants & Health Equity Strategy  | 3       |
| 5   | Global Health, International Agencies, Health Diplomacy & Law     | 3       |
|   | Master Classes  | 1       |
|   | Field-Based Learning — Visit to Public Healthcare Organisations   | 3       |
|   | Capstone Project  | 3       |

# PROGRAM STRUCTURE

## Semester IV — Electives (22 Credits) + Dissertation

### *PROVIDER — Hospital Management, Clinical Governance & Operations*

|   |  |   |
|---|--|---|
| 1 | Hospital Planning, Facility Management & Infrastructure        | 3 |
| 2 | Clinical Governance, Patient Safety & Accreditation            | 3 |
| 3 | Revenue Cycle Management, Billing & Payer Relations            | 3 |
| 4 | Healthcare Workforce Strategy & Medical Education Law          | 3 |
| 5 | Materials, Medical Technology, Supply Chain & Biomedical Waste | 3 |

### *PHARMA — Pharmaceutical Management, Drug Regulation & MedTech*

|   |  |   |
|---|--|---|
| 1 | Pharmaceutical Business, Pricing & Market Access                   | 3 |
| 2 | Drug Regulatory Affairs, Clinical Trials & Pharmacovigilance       | 3 |
| 3 | Pharmaceutical Supply Chain, Logistics, Cold Chain & Serialisation | 3 |
| 4 | Medical Devices, Diagnostics & Health Technology Assessment        | 3 |
| 5 | Intellectual Property, Patents, Licensing & Pharmaceutical Law     | 3 |
|   | Master Classes   | 1 |
|   | Field-Based Learning — Visit to Private Healthcare Organisations   | 3 |
|   | Dissertation   | 6 |

# EXPECTED OUTCOMES

## AT THE END OF THE PROGRAM, THE PARTICIPANTS WILL BE ABLE TO:

Develop managerial competencies relating to healthcare operations like human resource management, financial planning, supply chain management, and strategic decision making.

Manage and lead healthcare services in organisations and institutions led by the State/Government at the District, State and National level.

Manage and lead change in the private sector organisations engaged in providing healthcare services at primary, secondary, tertiary and quaternary levels.

Join international development organisations and UN agencies promoting quality healthcare services at the national, regional and global levels.

Start their own enterprises in the domain of healthcare services and health-related legal practices to streamline processes to prevent litigation, and mitigate situations in case of conflict.

# ELIGIBILITY CRITERIA

1

Graduates of all disciplines with a valid Indian or International degree (pursued in English Language)

2

Subject areas that will be preferred, but are not mandatory, include law, healthcare, life sciences, medicine, business, and similar allied courses.

3

MINIMUM SCORE

**50 %**

General  
Category

**45 %**

Reserved  
Category

# FEE STRUCTURE

## Annual Fee Breakdown

|    |                            |                  |
|----|----------------------------|------------------|
| 1  | Academic Fees              | ₹2,50,000        |
| 2  | Admission Fees             | ₹10,000          |
| 3  | Student Welfare Fund       | ₹7,000           |
| 4  | Examination Fees           | ₹7,000           |
| 5  | Internet / IT Service Fees | ₹10,000          |
| 6  | Electricity Charges        | ₹17,000          |
| 7  | Sports & Game Facilities   | ₹4,000           |
| 8  | Library Fees               | ₹10,000          |
| 9  | Estate Maintenance         | ₹20,000          |
| 10 | Group Health Insurance     | ₹5,000           |
| 11 | Mental Wellness Programme  | ₹1,500           |
|    | <b>Total Per Annum</b>     | <b>₹3,41,500</b> |

**Total Academic Fees (2 Years): ₹5,00,000**  
Hostel and other residential fees are charged separately.

### Application Fee

**₹2,500**

Non-refundable | pay via SBI Collect

# APPLICATION PROCESS AND FEE PAYMENT PROCEDURE

## APPLICATION PROCESS

To apply for the Course, fill out the **Online Form**

Application fee is Rs. 2,500/- (non-refundable)



**APPLY SOON!**



# FEE PAYMENT PROCEDURE

01

Click on the URL -  
<https://www.onlinesbi.sbi/bicollect/collecthome.htm>

The Application Fee is payable through the SBI Collect gateway. Please follow the following steps to make the payment -



02 Click the Check Box to proceed with payment.

03 Under "State of Corporate/Institution" select "Odisha" from the dropdown menu.

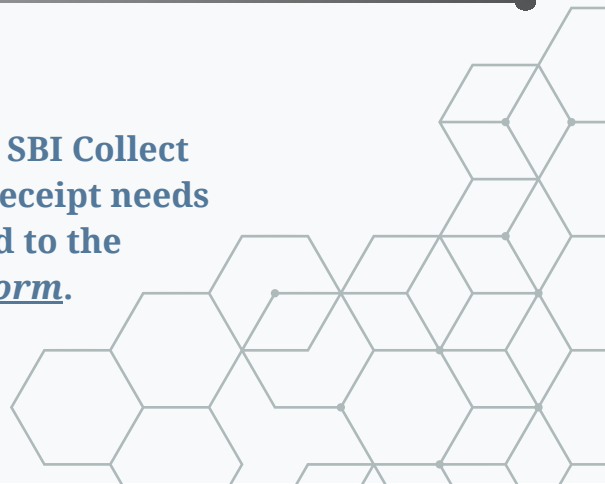
05 Under "Educational Institutions Name" select "NATIONAL LAW UNIVERSITY ODISHA" from the drop-down menu and click on the "Submit" button.

04 Under "Type of Corporate/Institution" select "Education Institute" from the drop-down menu and click on "GO".



06 Select the Payment Category "Registration for Seminar and Events". Furnish the required details and make payment.

07 Download the SBI Collect Receipt. The receipt needs to be uploaded to the *Application Form*.



# ADVISORY-CUM-EXPERT COMMITTEE MEMBERS



**Dr. A. Venkat Raman**  
Dean, Faculty of  
Management Studies  
Delhi University



**Dr. Bhanu Tanwar**  
Co-Director, Centre for  
Health Law and Ethics,  
National Law School  
Institute University,  
Bangalore



**Prof. Biswa Swarup Misra**  
Professor of Economics &  
Dean Academics,  
Xavier Institute of  
Management,  
Bhubaneswar



**Dr.(Col.) Deepak Kumar  
Mishra**  
Director, Bagchi Sri  
Shankara Cancer  
Centre & Research  
Institute



**Dr. Jawahar Pillai**  
MBBS, DNB & LLB  
Professor & Head,  
Department of Hospital  
Administration,  
AIIMS, BBSR

# ADVISORY-CUM-EXPERT COMMITTEE MEMBERS



**Joy Chakraborty**  
Chief Operating  
Officer, P D  
Hinduja Hospital



**Dr. Komal Shah**  
Associate Professor  
Indian Institute of  
Public Health, Gandhi  
Nagar



**Prof. M. Mariappan**  
Dean, School of Health  
Systems Studies  
Tata Institute of Social  
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**Dr. Mariya Mathai**  
Senior Lecturer,  
School of Management  
University of Swansea



**Ms. Neelam Makhijani**  
Country Director,  
Management Sciences  
for Health, Delhi



**Dr. Keerti Bhusan  
Pradhan, PhD  
MPH(USA), MHA  
(TISS)  
Health Management  
Professional**

# ADVISORY-CUM-EXPERT COMMITTEE MEMBERS



**Dr. Rajeev Joshi**  
Founder Member,  
Medico Legal Society  
of India



**Adv. Ranjit Singh**  
Supreme Court of India



**Dr. R. Ranjan Guru**  
MBBS, MD  
Medical Superintendent,  
Utkal Hospital,  
Bhubaneswar



**Prof. Sanghmitra Sheel  
Acharya**  
Centre for Social Medicine  
and Community Health,  
Jawaharlal Nehru University

# MESSAGE FROM VICE CHANCELLOR (I/C)



National Law University Odisha has always evolved in response to the changing landscape, we are committed to preparing our students for leadership in specialised sectors. It is with great pride that I announce the launch of our MBA in Healthcare and Law, a pioneering course designed to bridge the gap between two of the most critical pillars of modern society.

The healthcare industry is currently navigating a complex intersection of management challenges, regulatory frameworks, and ethical dilemmas. Recognising this, our curriculum is meticulously crafted to equip students with the intellectual acumen and practical skills required to lead with precision. Just as we have consistently produced top-tier legal professionals, this new program fosters a unique breed of experts capable of mastering the art of healthcare administration through the lens of legal compliance and strategic management.

At NLUO, we have always fostered an environment that promotes holistic growth, where students benefit from an interdisciplinary pedagogy that blends contemporary management techniques with rigorous legal training, dynamic leadership opportunities through engagement with university journals, specialized cells, and industry-led initiatives that unlock latent potential, and a strong emphasis on research excellence that encourages authoring impactful work addressing real-world challenges in healthcare policy and corporate governance.

As someone who has witnessed the journey of NLUO since its inception, I am confident that the inaugural cohort of the MBA Healthcare and Law program will distinguish themselves as dynamic, intelligent leaders. They are being nurtured to not only manage organisations but also transform them, ensuring they are prepared to excel in the boardroom, the hospital, or the policy-making arena.

I invite you to engage with this new chapter of NLUO excellence. I am certain that our graduates will prove to be invaluable assets to the global healthcare and legal fraternities, and I look forward to seeing them lead the way in these vital industries.

Prof. (Dr.) Rangin P. Tripathy  
Registrar, National Law University Odisha  
Vice Chancellor (I/C)

# MESSAGE FROM THE PROGRAM DIRECTOR



I am delighted to introduce you to our unique MBA–Healthcare Management and Law Program at National Law University Odisha. After having a research centre dedicated towards public health and law, it is a matter of pride to state that this program is the first of its kind in India and is an interdisciplinary initiative designed to equip professionals with the essential skills and knowledge at the intersection of health systems and legal governance.

The program blends management principles with specialised understanding of healthcare laws, regulations, and policy frameworks — preparing graduates and professionals to lead effectively across hospitals, healthcare consultancies, regulatory bodies, and legal institutions.

The key highlight of the program is that it instils a dual focus on healthcare management and legal expertise. This program will also engage faculty from diverse domains, including law, business, and public health, to enhance access to experiential learning, internships, and real-world projects with strong industry and institutional partnerships.

We welcome individuals from varied academic and professional backgrounds to explore this pioneering opportunity.

Dr. Arjyalopa Mishra  
Associate Professor of Management,  
National Law University Odisha



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# NATIONAL LAW UNIVERSITY ODISHA

## CONTACT US



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